

Four for Five				
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Major changes/additions since the last version was approved are indicated by a vertical line in the left hand margin.

Introduction

1.1 Purpose

To provide an option where Ara staff can work for four years and have a fifth year without employment responsibilities.

1.2 Scope and Application

- The scheme is available to all full-time permanent/tenured staff. a
- b Applications from proportional staff will be considered, depending on Ara operational requirements.

1.3 Formal Delegations

Refer People & Development Delegations Schedule.

1.4 Definitions

- Accumulated service: The period of time recognised as service from commencement a of employment.
- **Employment Responsibilities:** All tasks, outputs, activities and expectations b associated with the staff member's contract of employment with Ara.

 Related Ara Procedures State Sector Act, 1988 Academic Staff Employment Agreements 	 Related Ara Policies CPP214 People & Development Management 			
Related Legislation or Other Documentation • Employment Relations Act 2000	Good Practice Guidelines (indicate if attached to policy or where they can be found) Nil			
References				

References

Nil

Notes

This scheme was introduced from 2002 and initially included with the People & Development Management policy (as an attachment). The 2010 version was substantially changed.

Management and staff may seek further advice regarding the Four for Five Scheme from:

their immediate supervisor

the designated HR Business Partner for their area

People and Development

the Infoweb.

2 Principles

- **2.1** Ara is committed to flexible working arrangements for its staff, within the boundaries of Institutional priorities.
- **2.2** Ara is a learning organisation and creates opportunities for staff to explore a wide range of options.
- **2.3** The use/application of the fifth year of this option is entirely at the staff member's discretion. The staff member is effectively on approved unpaid leave.

3 Associated procedures for Ara Corporate Policy on: Four for Five

Contents: 3.1 The Scheme

- 3.2 Application Process
- 3.3 Financial Implications
- 3.4 Withdrawal from the Scheme
- 3.5 Job Security and Returning from the Fifth Year

3.1 The Scheme

- a A staff member who is on the Four for Five scheme works the first four years.
- b During the first four years:
 - i any period of Leave Without Pay (LWOP) does not count towards entitlement
 - ii any period of Academic Study Leave (ASL) does count towards entitlement.
- c For the fifth year, the staff member is on full leave classified as "leave without pay".
- d Service is considered continuous, except that Year Five (the year in which the staff member is on leave) is not included in any calculation of accumulated service.
- e The fifth year can be used in any way the staff member wants. Ara has no claim on their time. Current ACC law does not cover a staff member in the event of an accident while on leave of this nature.
- f The current income protection scheme will not apply during this period of leave.
- g Although on approved leave in the fifth year, staff members' common law obligations as an employee of Ara means that they must not do anything that actively seeks to undermine Ara interests.

3.2 Application Process

- Applications to take up the Four for Five employment option will be made in writing to the Director of the staff member's Division in the year prior to Year One of the scheme. The Director will consider, comment on, and forward the application with a recommendation to the Director Corporate Services.
- b Acceptance of an application will not be unreasonably withheld. However, issues such as the effect on the work team and/or institution (e.g. number of staff on leave at the same time, likely ability to recruit/redeploy others to cover in the fifth year) will be taken into account.

- The staff member is required to confirm in writing four months before the end of their fourth year in the scheme that they will be taking leave for the fifth year.
- d It is strongly recommended that staff applying to enter the Four for Five option seek independent advice, including financial advice, to determine whether it is suitable for them.

3.3 Financial Implications

a Staff taking up the Four for Five Scheme have two options available to manage the financial implications of the fifth year on leave.

Option A:

- i The staff member receives 100% of their salary for the first four years and is granted leave without pay for the fifth year.
- ii Staff taking up this option will be required to sign a document that they understand that the financial and related issues are their own concern in the fifth year.

Option B:

- i The staff member receives 100% of their full salary for fouryears.
- ii For the first four years the staff member works full-time, with no substantive changes to their duties and workload. Agreement is entered into whereby Ara will pay 20% of the net salary (after tax and any other deductions required) into a nominated personal account provided by the employee.
- For the fifth year, the staff member is on full leave classified as "leave without pay". During this year the employee will use the amount paid into the nominated account in a manner of their choosing.
- iv Any interest that has accumulated in the nominated account is to the employee's benefit as are the obligations for tax on such interest.
- b Where a staff member contributes to Government Superannuation Fund (GSF) the full (100%) GSF contributions will be made in Years 1 4, but in the fifth year, Ara will not pay GSF contributions, as the staff member is on leave without pay.
- c Kiwisaver employer contributions are based on the staff member's gross salary therefore those contributions will not be paid in the fifth year. Staff need to make arrangements for payment of their employee contribution.
- d There may be personal tax issues that arise out of the circumstances of the fifth year on unpaid leave which will be the responsibility of the individual staff member.

3.4 Withdrawal from the Scheme

From Option A:

a With three months' notice, any staff member may elect to withdraw from the Four for Five employment option during any year of the scheme, except during the last four months of the fourth year.

b Once staff members are in the Four for Five scheme they are in it for the full five years or until they withdraw from the scheme or resign from Ara.

From Option B:

If a staff member involved in the Four for Five option resigns from Ara at any time during the five-year period, the staff member shall be paid out for any untaken leave that has accrued. Where deductions are being made to a nominated account for the employee, such deductions will cease and the final pay, including untaken accrued leave, will be paid into the employee's normal primary bank account. If a staff member resigns during or at the end of the fifth year, normal notice periods apply.

With three months' notice, any staff member may elect to withdraw from the Four for Five employment option during any year of the scheme, except during the last four months of the fourth year. At the end of the three months' notice period, the staff member returns to 100% of full-time salary and no further deductions of 20% of net salary will be made to the employee's nominated account.

3.5 Job Security and Returning from the Fifth Year

- The staff member is entitled to the same position held prior to the year on leave, allowing for ordinary changes that occur over the period of a year.
- b The full salary (100%) shall be at the same rate as when the staff member went on leave, plus any inflation and/or collective employment agreement adjustments that were made in the year of absence.
- c Although Ara has an obligation to keep the staff member's job open for them to return to after the fifth year, in the event of any situation arising which may result in a significant job change or otherwise affect employment, staff who are on leave during the fifth year are not exempt from consideration. Notification of any such situation will be in accordance with the required consultation process.
- d Any request for early return to work would be considered solely at the discretion of the Institute.